# MEMORANDUM

Date:October 18, 2021To:Board of DirectorsFrom:Paula O'Keefe, Director of AdministrationSubject:Administration / Financial Update

On October 5, 2021, the Finance Committee met and discussed the following items:

- Status presentation regarding the Tyler Technologies proposal for the District's new ERP
- Water shutoff moratorium extended until December 31, 2021
- Update on the FY 2020-21 annual audit

The following is the summary of the October 2021 monthly Board Financial Report. The following are highlights from various internal financial reports. Please feel free to call me before the Board meeting regarding any questions you may have relating to these reports.

# Monthly Budget to Actuals

Staff have made all entries to complete the first quarter of the current FY 2021-22. While there are still some outstanding invoices remaining to be paid, most invoices will be caught up in the current month of October. Attached are the Budget to Actuals report for first quarter, FY 2021-22.

# **Procurement and Contracts**

Staff continue to work through backlog and have caught up most of the invoicing. Staff projects all A/P processing will be maintained as of October.

# **Capital Improvement Projects Updates**

No updates at this time.

# Reserve Fund Purchases authorized by the General Manager

No authorized purchases by the General Manager in the month of sept.

# **Reserve Funds Balance Sheet**

Staff are presenting the current totals as of September 30, 2021. It is important to note that the final reserve totals are dependent upon year end close and are not finalized for FY 2020-21 at this time.

An extensive analysis of the District's reserves, Capital Improvement Projects and reserve usage and the reserve policy is being finalized to determine the total amount of available reserves and the appropriate management and usage of funds.

# FY 2021-22 - Draft Reserve Beginning Balances

### TB run ending 09/30/2021

Reserve Descriptions	Account #	FY 2021-22 Beginning Balance July 1, 2021	YTD Total Debit	YTD Total Credit	Year to Date Ending Balance September 30, 202
Capital Improvement Reserve Fees - Admin	100-2510	0	0	0	0
Unreserved Fund Balance	100-2800	0	0		0
	Subtotal	0	0	0	0
Water Capital Replacement	200-2505	1,990,869	67,460	0	1,923,409
Capital Improvement Reserves Fees - Admin Alloc	200-2505-99	39,990	0	0	39,990
Capital Improvement Reserves Fees - Water	200-2510	(115,491)	0	0	(115,491)
Capital Improvement Reserves Fees - Admin Alloc	200-2510-99	210,003	0	0	210,003
Nater Supply Augmentation	200-2511	2,008,948	0	11,813	2,020,761
WTP Construction Fund Reserve	200-2513	(794,549)	47,251	46,984	(794,816)
Inreserved Fund Balance	200-2800	1,340,521	114,444	35,438	1,261,515
	Subtotal	4,680,292	229,155	94,235	4,545,371
Sewer Capital Improvement Connection	250-2500	4,342		0	4,342
Sewer Capital Replacement	250-2505	3,139,652	0	94,013	3,233,665
Capital Replacement Reserve Admin	250-2505-99	29,236	0	0	29,236
Capital Improvement Reserves Fees - Sewer	250-2510	73,246	0	0	73,246
Capital Improvement Reserves Fees - Admin Alloc	250-2510-99	159,077	0	0	159,077
Inreserved Fund Balance	250-2800	1,448,601	94,013	0	1,354,589
	Subtotal	4,854,154	94,013	94,013	4,854,154
Drainage Capital Replacement	260-2505	78,534	0	0	78,534
Capital Improvement Reserves Fees - Admin Alloc	260-2505-99	3,866	0	0	3,866
Capital Improvement Reserves Fees - Drainage	260-2510	344,134	0	0	344,134
Capital Improvement Reserves Fees - Admin Alloc	260-2510-99	35,262	0	0	35,262
Jnreserved Fund Balance	260-2800	98,254	0	0	98,254
	Subtotal	560,049	0	0	560,049
Capital Improvement Reserves Fees - Admin Alloc	400-2505-99	6,418	0	0	6,418
Jnreserved Fund Balance	400-2800	244,476	0	0	244,476
	Subtotal	250,894	0	0	250,894
	500 0505	50 400	<u> </u>	•	50 400
Capital Replacement Reserve Security	500-2505	58,468	0	0	58,468
Capital Improvement Reserves Fees - Admin Alloc	500-2505-99	7,701	0	0	7,701
Capital Improvement Reserve Fees - Security	500-2510	(41,393)	0	0	(41,393)
Capital Improvement Reserves Fees - Admin Alloc	500-2510-99	135,466	0	0	135,466
Security Impact Fee Reserves	500-2513	38,488	0	0	38,488
Jnreserved Fund Balance	500-2800 Subtotal	339,551 538,280	6,591 6,591	0 0	332,960 531,690
Total Reserves		10,883,668	329,758	188,247	10,742,157

# Interfund Borrowing

The following are the updated totals for the repayment of the interfund borrowing as of September 30, 2021.

	Fiscal Yr Beg Balance			Period End Balance
Inter-fund Borrowing	7/1/2021	YTD Interest	YTD Repayment	9/30/2021
WTP Construction Loan from Sewer	667,862	862	35,200	632,662
WTP Construction Loan from WSA	222,627	287	11,733	210,893
Total Inter-fund Borrowing	890,489	1,149	46,933	843,555

### Utility Billing

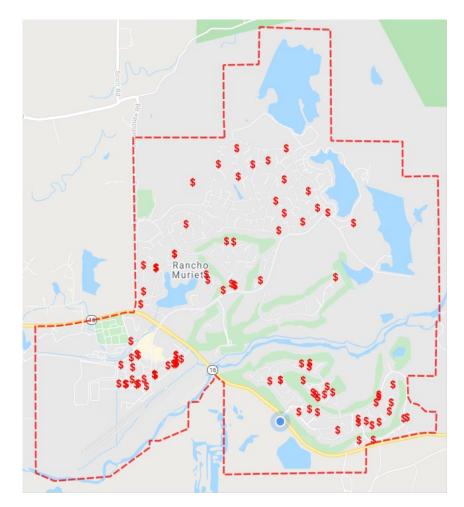
The District is currently working with several residents to resolve outstanding payments to bring these accounts current and in good standing. There are many residents who are not current with their bills and the District reminds all residents with past-due accounts that the District offers a payment plan to assist with bringing their accounts current. We encourage residents to work with the District to prevent additional late fee assessments.

The water shut off moratorium has been delayed and will expire on December 31, 2021. While the District is still working with customers on their past due balances, the District will delay the preparation of issuing notices to all past due accounts that could be potentially shut off for non-payment until after the beginning of the new year. District staff are prepared to work with those residents who have significantly large past due balances through the payment plan to assist with repayment and potentially prevent water shut offs.

# **Aging Report**

As a reminder, the Board of Directors voted to begin charging late fees on all accounts that are delinquent as of the January 25, 2021, billing cycle and interest on the balance of past due accounts at the December 16, 2020, Board Meeting. There are a total of 85 accounts that are at least two months behind on payments. The total amount due to the District for outstanding balances is \$104,381.12.

The District recently procured GIS services and have created an aging map that identifies the locations of past due accounts.



### Security Opinion Poll Survey

At this time, there are no financial updates to the Security Opinion Poll survey in relation to cost to the District.

#### RANCHO MURIETA CSD ALL FUNDS For the Three Months Ending Thursday, September 30, 2021 Fiscal Year 2020-2021

Description	Annual Budget	YTD Actual	YTD Budget (Over)/Under	% Completed
REVENUES				
Sales Residential	6,161,333	1,556,124	4,605,209	25%
Sales Commercial	754,466	264,701	489,765	35%
Property Tax	731,750	-	731,750	0%
Other Income	172,804	50,806	121,998	29%
Capital Project Reserve from Fund Balance	812,000	-	812,000	0%
TOTAL REVENUE	7,820,353	1,871,631	5,948,722	24%
EXPENDITURES				
Administration	1,976,562	426,343	1,550,219	22%
Water	1,895,710	520,848	1,374,862	27%
Wastewater	1,159,843	367,912	791,931	32%
Storm Drainage	214,428	31,735	182,693	15%
Sold Waste	922,243	1,378	920,865	0%
Security	1,392,246	395,783	996,463	28%
Capital Project	812,000	-	812,000	0%
TOTAL EXPENDITURES	7,561,032	1,743,999	5,817,033	23%
TRANSFERS				
Transfer from Administration	(534,623)	-	(534,623)	0%
Transfer to Drainage	82.107	-	82.107	0%
Transfer to Security	452,516	-	452,516	0%
TOTAL TRANSFERS	-	-	-	0%
TOTAL OPERATING COSTS	7,561,032	1,743,999	5,817,033	23%
	250 224	407 600	424 690	400/
SURPLUS / (DEFICIT)	259,321	127,632	131,689	49%

#### RANCHO MURIETA CSD ADMINISTRATION For the Three Months Ending Thursday, September 30, 2021 Fiscal Year 2021-2022

CIA Ditch Service Charges     12,000     -     12,000     -     12,000     0%       Property Taxes     731,750     -     731,750     0%       Miscress     10,800     6,100     4,700     65%       Misc Income     150,000     -     150,000     0%       TOTAL REVENUE     756,290     7,599     748,691     1%       EXPENDITURES     Administration     121,218     29,517     183,701     14%       Expendit Reserve from Fund Balance     213,218     29,517     183,701     14%       Expendit Reserve from Fund Balance     213,218     29,517     183,701     14%       Employer Costs     81,686     4.220     77,448     6%       Pension Expense     124,528     80,005     44,523     6%       Pension Expense     124,528     80,005     44,838     6%       Recruitment     6,000     127,007     33,337     60%       Grid Machine Lesse     2,000     2,463     9,537     21%       Mail Machine Lesse     2,000	Description	Annual Budget	YTD Actual	YTD Budget (Over)/Under	% Completed
Property Taxes     731,750     -     731,750     0%       Interest Income     240     161     79     67%       Title Transfer Fees     10,800     6,100     4,700     56%       Misc Income     15,000     1,338     162     89%       Capital Project Reserve from Fund Balance     150,000     -     150,000     0%       TOTAL REVENUE     756,290     7,599     748,691     1%       EXPENDITURES     -     52,276     2,310     49,966     4%       Other Employer Costs     213,218     29,517     183,701     14%       Payroll Taxes     52,276     2,310     49,966     4%       Other Employer Costs     81,668     4,220     77,448     5%       Pension Expense     124,628     80,005     44,523     64%       Tution Reimbursement     2,400     -     2,400     0%       Clerical Services     75,000     37,650%     37,477     3%       Office Supplies     12,000     2,443     9,563     11,477	CIA Ditch Service Charges	12.000	-	12.000	0%
Interest Income     240     161     79     67%       Tube Transfer Fees     10,800     6,100     4,700     65%       Capital Project Reserve from Fund Balance     150,000     -     150,000     0%       TOTAL REVENUE     756,290     7,599     748,691     1%       EXPENDITURES     -     -     509,695     18%       Sataries & Wages     272,200     127,505     599,695     18%       Payool Taxes     213,218     29,517     183,701     14%       Payool Taxes     52,276     2,310     49,966     4%       Other Employer Costs     81,668     4,220     77,448     5%       Pension Expense     124,528     80,005     44,523     64%       Other Employer Costs     81,800     563,37,367     50%     7.477     3%       Valion Reimbursement     2,400     -     2,400     -     2,400     -     2,400     -     2,400     -     2,400     -     2,400     -     2,400     -     2,400     -<	-		-		0%
Title Transfer Fees     10.800     6.100     4.700     56%       Misc Income     1,500     1.338     162     89%       Capital Project Reserve from Fund Balance     150,000     -     150,000     0%       TOTAL REVENUE     756,290     7,599     748,691     1%       EXPENDITURES     -     -     150,000     0%       Administration     213,218     29,517     183,701     14%       Payroll Taxes     52,276     2,310     49,906     4%       Other Employer Costs     81,668     4,220     77,448     5%       Pension Expense     124,528     80,005     44,523     64%       Uiton Reimbursement     2,400     -     2,400     0%       Clerical Services     75,000     37,633     37,367     50%       Recultment     6,000     1,227     4,773     20%       Mild Machine Lease     2,100     507     1,533     24%       Capy Machine Maintenance     9,600     936,001     936     936 <t< td=""><td></td><td></td><td>161</td><td></td><td></td></t<>			161		
Misc Income   1.500   1.338   162   89%     Capital Project Reserve from Fund Balance   150,000   -   150,000   0%     TOTAL REVENUE   756,290   7,599   748,691   1%     EXPENDITURES   Administration   500,000   127,505   599,695   18%     Employer Costs   213,218   29,517   183,701   14%     Payroll Taxes   52,276   2,310   49,966   4%     Other Employer Costs   81,668   4,220   77,448   5%     Pension Expense   124,528   80,005   14,523   64%     Other Employer Costs   81,668   4,220   77,448   5%     Pension Expense   12,400   -   2,400   0%     Clerical Services   75,000   37,633   37,367   50%     Recruitment   6,000   1,227   4,773   20%     Insurance   9,600   950   8,650   10%     Mail Machine Lease   2,100   507   1,538   24%     Copy Machine Mainte Lease   6,000   1,076   4,924   1	Title Transfer Fees	10,800		4,700	
Capital Project Reserve from Fund Balance     150,000     -     150,000     0%       TOTAL REVENUE     756,290     7,599     748,691     1%       EXPENDITURES     -     -     180,000     -     180,000     -     180,000       Salaries & Wages     727,200     127,505     599,695     18%       Employer Costs     213,213     29,517     183,701     14%       Other Employer Costs     81,668     4,220     77,448     5%       Pension Expense     124,528     80,005     44,523     64%       Other Employer Costs     75,000     37,833     37,367     60%       Recruitment     6,000     1,227     4,773     20%       Office Supplies     12,000     2,463     9,537     21%       Mail Machine Lease     2,100     2,463     9,537     21%       Mail Machine Lease     2,100     3,679     14,121     22%       Mail Machine Lease     10,750     4,392     6,358     41%       Memberships     10,750     4,3					
EXPENDITURES       Administration       Salaries & Wages     727,200     127,505     599,695     18%       Employer Costs     213,218     29,517     183,701     14%       Payroll Taxes     52,276     2,310     49,966     4%       Othre Employer Costs     81,668     4,220     77,448     5%       Pension Expense     124,528     80,005     44,523     64%       Tuition Reinbursement     2,400     -     2,400     0%       Clerical Services     75,000     37,633     37,367     50%       Mail Machine Lease     2,1000     2,463     9,537     21%       Mail Machine Lease     2,1000     2,463     9,537     21%       Mail Machine Lease     2,000     4,839     8%     9%     94,121     22%       Copy Machine Maintenance     9,600     950     8,650     10%     4,924     18%       Memberships     10,750     4,392     6,358     41%     44,84,836     8%     Mit     24,500     -     2	Capital Project Reserve from Fund Balance		-	150,000	0%
Administration       Salaries & Wages     777,200     127,505     599,695     18%       Employer Costs     213,218     29,517     183,701     14%       Payroll Taxes     52,276     2,310     49,966     4%       Other Employer Costs     81,668     4,220     77,448     5%       Pension Expense     124,528     80,005     44,523     64%       Clerical Services     75,000     37,633     37,367     60%       Recruitment     6,000     1,227     4,773     20%       Office Supplies     12,000     2,463     9,537     21%       Mail Machine Lease     2,100     507     1,593     24%       Copy Machine Maintenance     9,600     950     8,650     10%       Insurance     200,484     15,648     184,836     8%       Postage     18,000     3,879     14,121     22%       Memberships     10,750     4,392     6,358     41%       Audit     24,500     -     24,500     0%	TOTAL REVENUE	756,290	7,599	748,691	1%
Salaries & Wages   727,200   127,505   599,695   18%     Employer Costs   213,218   29,517   183,701   14%     Payroll Taxes   52,276   2,310   49,966   4%     Other Employer Costs   81,668   4,220   77,448   5%     Pension Expense   124,528   80,005   44,523   64%     Tution Reimbursement   2,400   -   2,400   0%     Recruitment   6,000   1,227   4,773   20%     Mail Machine Lease   2,100   593   17,407   3%     Copy Machine Maintenance   9,600   950   8,650   10%     Insurance   20,004,84   15,648   184,836   8%     Postage   18,000   3,879   14,121   22%     Telephones   6,000   1,076   4,924   18%     Memberships   10,750   43,9301   36%     Memberships   10,750   43,931   36%     Training/Safety   15,000   125   14,875   1%     Community Communications   5,700   375 <td>EXPENDITURES</td> <td></td> <td></td> <td></td> <td></td>	EXPENDITURES				
Employer Costs     213,218     29,517     183,701     14%       Payroll Taxes     52,276     2,310     49,966     4%       Other Employer Costs     81,668     4,220     77,448     5%       Pension Expense     124,528     80,005     44,523     64%       Clerical Services     75,000     37,633     37,367     50%       Recruitment     6,000     1,227     4,773     20%       Travel/Meetings     12,000     2,463     9,537     21%       Mail Machine Lease     2,100     507     1,593     24%       Copy Machine Maintenance     9,600     950     8,650     10%       Insurance     200,484     15,648     184,836     8%       Postage     18,000     3,879     14,12     22%       Telephones     6,000     1,076     4,924     18%       Memberships     10,750     4,392     6,338     41%       Community Communications     5,700     375     5,325     7%       Comsuting	Administration				
Employer Costs     213,218     29,517     183,701     14%       Payroll Taxes     52,276     2,310     49,966     4%       Other Employer Costs     81,668     4,220     77,448     5%       Pension Expense     124,528     80,005     44,523     64%       Clerical Services     75,000     37,633     37,367     50%       Recruitment     6,000     1,227     4,773     20%       Travel/Meetings     12,000     2,463     9,537     21%       Mail Machine Lease     2,100     507     1,593     24%       Copy Machine Maintenance     9,600     950     8,650     10%       Insurance     200,484     15,648     184,836     8%       Postage     18,000     3,879     14,12     22%       Telephones     6,000     1,076     4,924     18%       Memberships     10,750     4,392     6,338     41%       Community Communications     5,700     375     5,325     7%       Comsuting	Salaries & Wages	727,200	127,505	599,695	18%
Payroll Taxes     52,276     2,310     49,966     4%       Other Employer Costs     81,668     4,220     77,448     5%       Pension Expense     124,528     80,005     44,523     64%       Tuttion Reimbursement     2,400     -     2,400     0%       Clerical Services     75,000     37,633     37,367     50%       Recruitment     6,000     1,227     4,773     20%       Travel/Meetings     18,000     563     17,407     3%       Office Supplies     12,000     2,443     9,637     21%       Mail Machine Lease     2,100     507     1,593     24%       Copy Machine Maintenance     9,600     950     8,650     10%       Insurance     200,484     15,648     184,86     8%       Postage     18,000     3,879     14,121     22%       Telephones     6,000     1,076     4,924     18%       Audit     24,500     -     24,500     0%       Legal     60,000					14%
Other Employer Costs     81,668     4,220     77,448     5%       Pension Expense     124,528     80,005     44,523     64%       Tutiton Reimbursement     2,400     -     2,400     0%       Clerical Services     75,000     37,633     37,367     50%       Recruitment     6,000     1,227     4,773     20%       Travel/Meetings     12,000     2,443     9,537     21%       Mail Machine Lease     2,100     507     1,593     24%       Copy Machine Maintenance     9,600     950     8,650     10%       Insurance     200,484     15,648     184,836     8%       Postage     18,000     3,879     14,121     22%       Memberships     10,750     4,392     6,358     41%       Audit     24,500     -     24,500     0%       Legal     60,000     21,699     38,301     36%       Training/Safety     15,000     375     5,325     7%       Community Communications     5,700					
Pension Expense     124,528     80,005     44,523     64%       Tuition Reimbursement     2,400     -     2,400     0%       Clerical Services     75,000     37,633     37,367     50%       Recruitment     6,000     1,227     4,773     20%       Travel/Meetings     18,000     593     17,407     3%       Office Supplies     12,000     2,463     9,537     21%       Mail Machine Lease     2,100     507     1,593     24%       Copy Machine Maintenance     9,600     950     8,650     10%       Insurance     200,484     15,648     184,836     8%       Postage     18,000     3,879     14,121     22%       Telephones     6,000     1,076     4,924     18%       Memberships     10,750     4,392     6,358     41%       Audit     24,500     -     24,500     0%       Legal     60,000     21,699     38,301     36%       Training/Safety     15,000	-	81,668	4,220	77,448	5%
Clerical Services   75,000   37,633   37,367   50%     Recruitment   6,000   1,227   4,773   20%     Travel/Meetings   18,000   593   17,407   3%     Office Supplies   12,000   2,463   9,537   21%     Mail Machine Lease   2,100   507   1,593   24%     Copy Machine Maintenance   9,600   950   8,650   10%     Insurance   200,484   15,648   184,836   8%     Postage   18,000   3,879   14,121   22%     Telephones   6,000   1,076   4,924   18%     Memberships   10,750   4,392   6,358   41%     Audit   24,500   -   24,500   0%     Legal   60,000   21,699   38,301   36%     Training/Safety   15,000   125   14,875   1%     Community Communications   5,700   375   5,325   7%     Equipment Maint   2,1500   27,309   17,691   61%     Building/Grounds Maint/Pest Cntr   21,600	Pension Expense	124,528	80,005	44,523	64%
Recruitment     6,000     1,227     4,773     20%       Travel/Meetings     18,000     593     17,407     3%       Office Supplies     12,000     2,463     9,537     21%       Mail Machine Lease     2,100     507     1,593     24%       Copy Machine Maintenance     9,600     950     8,650     10%       Insurance     200,484     15,648     184,836     8%       Postage     18,000     3,879     14,121     22%       Telephones     6,000     1,076     4,924     18%       Memberships     10,750     4,392     6,358     41%       Adit     24,500     -     24,500     0%       Legal     60,000     21,699     38,301     36%       Training/Safety     15,000     125     14,875     1%       Community Communications     5,700     375     5,325     7%       Equipment Maint     2,950     1,219     1,731     41%       Director Maint/Pest Chtr     21,600     <	Tuition Reimbursement	2,400	-	2,400	0%
Travel/Meetings   18,000   593   17,407   3%     Office Supplies   12,000   2,463   9,537   21%     Mail Machine Lease   2,100   507   1,593   24%     Copy Machine Maintenance   9,600   950   8,650   10%     Insurance   200,484   15,648   184,836   8%     Postage   18,000   3,879   14,121   22%     Memberships   6,000   1,076   4,924   18%     Memberships   10,750   4,392   6,358   41%     Audit   24,500   -   24,500   0%     Legal   60,000   125   14,875   1%     Community Communications   5,700   375   5,325   7%     Equipment Maint   2,950   1,219   1,731   41%     Consulting   45,000   2,129   19,471   10%     Information System Maint   163,087   44,942   118,145   28%     Admin Contingency   35,000   9,183   25,817   26%     Director Exp/Reimbursements   54	Clerical Services	75,000	37,633	37,367	50%
Office Supplies     12,000     2,463     9,537     21%       Mail Machine Lease     2,100     507     1,593     24%       Copy Machine Maintenance     9,600     950     8,650     10%       Insurance     200,484     15,648     184,836     8%       Postage     18,000     3,879     14,121     22%       Telephones     6,000     1,076     4,924     18%       Memberships     10,750     4,392     6,358     41%       Audit     24,500     -     24,500     0%       Legal     60,000     21,699     38,301     36%       Training/Safety     15,000     125     14,875     1%       Community Communications     5,700     375     5,325     7%       Equipment Maint     2,950     1,219     1,731     41%       Consulting     45,000     27,309     17,691     61%       Building/Grounds Maint/Pest Cntr     21,600     2,129     19,471     10%       Information System Maint <t< td=""><td>Recruitment</td><td>6,000</td><td></td><td>4,773</td><td>20%</td></t<>	Recruitment	6,000		4,773	20%
Mail Machine Lease   2,100   507   1,593   24%     Copy Machine Maintenance   9,600   950   8,650   10%     Insurance   200,484   15,648   184,836   8%     Postage   18,000   3,879   14,121   22%     Telephones   6,000   1,076   4,924   18%     Memberships   10,750   4,392   6,358   41%     Audit   24,500   -   24,500   0%     Legal   60,000   21,699   38,301   36%     Training/Safety   15,000   125   14,875   1%     Community Communications   5,700   375   5,325   7%     Equipment Maint   2,950   1,219   1,731   41%     Consulting   45,000   27,309   17,691   61%     Building/Grounds Maint/Pest Cntr   21,600   2,129   19,471   10%     Information System Maint   163,087   44,942   118,145   28%     Admin Contingency   35,000   9,183   25,817   26%     Director Meeting Paymen	Travel/Meetings	18,000	593	17,407	
Copy Machine Maintenance     9,600     950     8,650     10%       Insurance     200,484     15,648     184,836     8%       Postage     18,000     3,879     14,121     22%       Telephones     6,000     1,076     4,924     18%       Memberships     10,750     4,392     6,358     41%       Audit     24,500     -     24,500     0%       Legal     60,000     21,699     38,301     36%       Community Communications     5,700     375     5,325     7%       Equipment Maint     2,950     1,219     1,731     41%       Consulting     45,000     2,7309     17,691     61%       Building/Grounds Maint/Pest Cntr     21,600     2,129     19,471     10%       Information System Maint     163,087     44,942     118,145     28%       Miscellaneous     21,100     7,335     13,765     35%       Admin Contingency     35,000     9,183     25,817     26%       Director Exp/Reimbursem	Office Supplies		2,463		21%
Insurance   200,484   15,648   184,836   8%     Postage   18,000   3,879   14,121   22%     Telephones   6,000   1,076   4,924   18%     Memberships   10,750   4,392   6,358   41%     Audit   24,500   -   24,500   0%     Legal   60,000   21,699   38,301   36%     Training/Safety   15,000   125   14,875   1%     Community Communications   5,700   375   5,325   7%     Equipment Maint   2,950   1,219   1,731   41%     Consulting   45,000   27,309   17,691   61%     Building/Grounds Maint/Pest Cntr   21,600   2,129   19,471   10%     Information System Maint   163,087   44,942   118,145   28%     Miscellaneous   21,100   7,335   13,765   35%     Admin Contingency   35,000   9,183   25,817   26%     Director ExpReimbursements   5,400   102   5,298   2%     Director Meeting Paymen					
Postage   18,000   3,879   14,121   22%     Telephones   6,000   1,076   4,924   18%     Memberships   10,750   4,392   6,358   41%     Audit   24,500   -   24,500   0%     Legal   60,000   21,699   38,301   36%     Training/Safety   15,000   125   14,875   1%     Community Communications   5,700   375   5,325   7%     Equipment Maint   2,950   1,219   1,731   41%     Consulting   45,000   27,309   17,691   61%     Building/Grounds Maint/Pest Cntr   21,600   2,129   19,471   10%     Information System Maint   163,087   44,942   118,145   28%     Miscellaneous   21,100   7,335   13,765   35%     Admin Contingency   35,000   9,183   25,817   26%     Director Exp/Reimbursements   5,400   102   5,298   2%     Director Meeting Payments   18,000   -   18,000   0%     Administratio	Copy Machine Maintenance		950		
Telephones   6,000   1,076   4,924   18%     Memberships   10,750   4,392   6,358   41%     Audit   24,500   -   24,500   0%     Legal   60,000   21,699   38,301   36%     Training/Safety   15,000   125   14,875   1%     Community Communications   5,700   375   5,325   7%     Equipment Maint   2,950   1,219   1,731   41%     Consulting   45,000   27,309   17,691   61%     Building/Grounds Maint/Pest Cntr   21,600   2,129   19,471   10%     Information System Maint   163,087   44,942   118,145   28%     Miscellaneous   21,100   7,335   13,765   35%     Admin Contingency   35,000   9,183   25,817   26%     Director Meeting Payments   5,400   102   5,298   2%     Director Meeting Payments   18,000   150,000   0%   20%     Administration Operating Costs   2,126,561   426,343   1,700,218   20%					
Memberships     10,750     4,392     6,358     41%       Audit     24,500     -     24,500     0%       Legal     60,000     21,699     38,301     36%       Training/Safety     15,000     125     14,875     1%       Community Communications     5,700     375     5,325     7%       Equipment Maint     2,950     1,219     1,731     41%       Consulting     45,000     27,309     17,691     61%       Building/Grounds Maint/Pest Cntr     21,600     2,129     19,471     10%       Information System Maint     163,087     44,942     118,145     28%       Miscellaneous     21,100     7,335     13,765     35%       Admin Contingency     35,000     9,183     25,817     26%       Director Exp/Reimbursements     5,400     102     5,298     2%       Director Meeting Payments     18,000     -     18,000     0%       Administration Operating Costs     2,126,561     426,343     1,700,218     20% <td>-</td> <td></td> <td></td> <td></td> <td></td>	-				
Audit   24,500   -   24,500   0%     Legal   60,000   21,699   38,301   36%     Training/Safety   15,000   125   14,875   1%     Community Communications   5,700   375   5,325   7%     Equipment Maint   2,950   1,219   1,731   41%     Consulting   45,000   27,309   17,691   61%     Building/Grounds Maint/Pest Cntr   21,600   2,129   19,471   10%     Information System Maint   163,087   44,942   118,145   28%     Miscellaneous   21,100   7,335   13,765   35%     Admin Contingency   35,000   9,183   25,817   26%     Director Exp/Reimbursements   5,400   102   5,298   2%     Director Meeting Payments   18,000   18,000   0%   20%     Administration Operating Costs   2,126,561   426,343   1,700,218   20%     Administration Cost Allocation   (1,976,562)   452,516   0.00%     Transfer to Drainage   82,107   452,516   452,516					
Legal   60,000   21,699   38,301   36%     Training/Safety   15,000   125   14,875   1%     Community Communications   5,700   375   5,325   7%     Equipment Maint   2,950   1,219   1,731   41%     Consulting   45,000   27,309   17,691   61%     Building/Grounds Maint/Pest Cntr   21,600   2,129   19,471   10%     Information System Maint   163,087   44,942   118,145   28%     Miscellaneous   21,100   7,335   13,765   35%     Admin Contingency   35,000   9,183   25,817   26%     Director Exp/Reimbursements   5,400   102   5,298   2%     Director Meeting Payments   18,000   -   18,000   0%     Capital Projects   150,000   -   150,000   0%     Administration Operating Costs   2,126,561   426,343   1,700,218   20%     Transfer to Drainage   82,107   -   82,107   0.00%     Transfers   534,623   -   452,516	-		4,392		
Training/Safety   15,000   125   14,875   1%     Community Communications   5,700   375   5,325   7%     Equipment Maint   2,950   1,219   1,731   41%     Consulting   45,000   27,309   17,691   61%     Building/Grounds Maint/Pest Cntr   21,600   2,129   19,471   10%     Information System Maint   163,087   44,942   118,145   28%     Miscellaneous   21,100   7,335   13,765   35%     Admin Contingency   35,000   9,183   25,817   26%     Director Exp/Reimbursements   5,400   102   5,298   2%     Director Meeting Payments   18,000   -   18,000   0%     Capital Projects   2,126,561   426,343   1,700,218   20%     Transfer to Drainage     Transfer to Drainage   82,107   -   82,107   0.00%     Transfers   534,623   -   452,516   0.00%			-		
Community Communications     5,700     375     5,325     7%       Equipment Maint     2,950     1,219     1,731     41%       Consulting     45,000     27,309     17,691     61%       Building/Grounds Maint/Pest Cntr     21,600     2,129     19,471     10%       Information System Maint     163,087     44,942     118,145     28%       Miscellaneous     21,100     7,335     13,765     35%       Admin Contingency     35,000     9,183     25,817     26%       Director Exp/Reimbursements     5,400     102     5,298     2%       Director Meeting Payments     18,000     -     18,000     0%       Capital Projects     150,000     -     150,000     0%       Administration Cost Allocation     (1,976,562)     7%     7%     0.00%       Transfer to Drainage     82,107     -     82,107     0.00%       Transfer to Security     452,516     -     452,516     0.00%       Transfers     534,623     -     534,623					
Equipment Maint   2,950   1,219   1,731   41%     Consulting   45,000   27,309   17,691   61%     Building/Grounds Maint/Pest Cntr   21,600   2,129   19,471   10%     Information System Maint   163,087   44,942   118,145   28%     Miscellaneous   21,100   7,335   13,765   35%     Admin Contingency   35,000   9,183   25,817   26%     Director Exp/Reimbursements   5,400   102   5,298   2%     Director Meeting Payments   150,000   -   18,000   0%     Capital Projects   150,000   -   150,000   0%     Administration Cost Allocation   (1,976,562)   20%   2%     Transfers   82,107   -   82,107   0.00%     Transfer to Drainage   82,107   -   452,516   0.00%     Transfers   534,623   -   452,516   0.00%     Transfers   534,623   -   534,623   0%					
Consulting   45,000   27,309   17,691   61%     Building/Grounds Maint/Pest Cntr   21,600   2,129   19,471   10%     Information System Maint   163,087   44,942   118,145   28%     Miscellaneous   21,100   7,335   13,765   35%     Admin Contingency   35,000   9,183   25,817   26%     Director Exp/Reimbursements   5,400   102   5,298   2%     Director Meeting Payments   18,000   -   18,000   0%     Capital Projects   150,000   -   150,000   0%     Administration Cost Allocation   (1,976,562)   276,000   0.00%     Transfers   82,107   -   82,107   0.00%     Transfer to Drainage   82,107   -   82,107   0.00%     Transfer to Security   452,516   -   452,516   0.00%	•				
Building/Grounds Maint/Pest Cntr   21,600   2,129   19,471   10%     Information System Maint   163,087   44,942   118,145   28%     Miscellaneous   21,100   7,335   13,765   35%     Admin Contingency   35,000   9,183   25,817   26%     Director Exp/Reimbursements   5,400   102   5,298   2%     Director Meeting Payments   18,000   -   18,000   0%     Capital Projects   150,000   -   150,000   0%     Administration Operating Costs   2,126,561   426,343   1,700,218   20%     Transfers   Transfer to Drainage   82,107   -   82,107   0.00%     Transfer to Security   452,516   -   452,516   0.00%     Transfer to Security   534,623   -   534,623   0%					
Information System Maint   163,087   44,942   118,145   28%     Miscellaneous   21,100   7,335   13,765   35%     Admin Contingency   35,000   9,183   25,817   26%     Director Exp/Reimbursements   5,400   102   5,298   2%     Director Meeting Payments   18,000   -   18,000   0%     Capital Projects   150,000   -   150,000   0%     Administration Operating Costs   2,126,561   426,343   1,700,218   20%     Transfers   Transfer to Drainage   82,107   -   82,107   0.00%     Transfer to Security   452,516   -   452,516   0.00%					
Miscellaneous   21,100   7,335   13,765   35%     Admin Contingency   35,000   9,183   25,817   26%     Director Exp/Reimbursements   5,400   102   5,298   2%     Director Meeting Payments   18,000   -   18,000   0%     Capital Projects   150,000   -   150,000   0%     Administration Operating Costs   2,126,561   426,343   1,700,218   20%     Administration Cost Allocation   (1,976,562)   -   -   82,107   -   82,107   0.00%     Transfers   Transfer to Drainage   82,107   -   82,107   -   452,516   0.00%     Transfers   534,623   -   534,623   -   534,623   0%					
Admin Contingency   35,000   9,183   25,817   26%     Director Exp/Reimbursements   5,400   102   5,298   2%     Director Meeting Payments   18,000   -   18,000   0%     Capital Projects   150,000   -   150,000   0%     Administration Operating Costs   2,126,561   426,343   1,700,218   20%     Administration Cost Allocation   (1,976,562)   -	-				
Director Exp/Reimbursements     5,400     102     5,298     2%       Director Meeting Payments     18,000     -     18,000     0%       Capital Projects     150,000     -     150,000     0%       Administration Operating Costs     2,126,561     426,343     1,700,218     20%       Administration Cost Allocation     (1,976,562)     -					
Director Meeting Payments   18,000   -   18,000   0%     Capital Projects   150,000   -   150,000   0%     Administration Operating Costs   2,126,561   426,343   1,700,218   20%     Administration Cost Allocation   (1,976,562)   -		-			
Capital Projects   150,000   -   150,000   0%     Administration Operating Costs   2,126,561   426,343   1,700,218   20%     Administration Cost Allocation   (1,976,562)   -   -   82,107   -   82,107   0.00%     Transfers   82,107   -   82,107   -   82,107   0.00%   0.00%     Transfer to Drainage   82,516   -   452,516   -   534,623   0%     Transfers   534,623   -   534,623   0%   0%			102		
Administration Operating Costs   2,126,561   426,343   1,700,218   20%     Administration Cost Allocation   (1,976,562)           20%     Transfers   82,107   -   82,107   -   82,107   0.00%      Transfer to Drainage   82,516   -   452,516   -   452,516   0.00%     Transfers   534,623   -   534,623   0%   0%			-		
Transfers     Transfer to Drainage   82,107   -   82,107   0.00%     Transfer to Security   452,516   -   452,516   0.00%     Transfers   534,623   -   534,623   0%	1 2	-	426,343		
Transfer to Drainage   82,107   -   82,107   0.00%     Transfer to Security   452,516   -   452,516   0.00%     Transfers   534,623   -   534,623   0%	Administration Cost Allocation	(1,976,562)			
Transfer to Drainage   82,107   -   82,107   0.00%     Transfer to Security   452,516   -   452,516   0.00%     Transfers   534,623   -   534,623   0%	Transfers				
Transfer to Security   452,516   -   452,516   0.00%     Transfers   534,623   -   534,623   0%		82.107	-	82.107	0.00%
			-		
SURPLUS / (DEFICIT) 221,667 7,599 214,068 3%	Transfers	534,623	-	534,623	0%
	SURPLUS / (DEFICIT)	221,667	7,599	214,068	3%

#### RANCHO MURIETA CSD WATER For the Three Months Ending Thursday, September 30, 2021 Fiscal Year 2021-2022

Description	Annual Budget	YTD Actual	YTD Budget (Over)/Under	% Completed
Sales Residential	2,229,226	785,102	1,444,124	35%
Sales Commercial	329,915	167,837	162,078	51%
Availability Charges	200	-	200	0%
Sales Other	8,400	1,711	6,689	20%
Interest Income	3,800	-	3,800	0%
Reserve Interest Income	-	18	(18)	0%
Meter Installation Fee	4,000	-	4,000	0%
Inspection Fees	1,265	-	1,265	0%
Telephone Line Contracts	7,320	-	7,320	0%
Late Charges	19,200	7,603	11,597	40%
Project Reimbursement	24,000	-	24,000	0%
Misc Income	7,200	394	6,806	5%
Capital Project Reserve from Fund Balance	280,000	-	280,000	0%
TOTAL REVENUE	2,914,526	962,665	1,951,861	33%
EXPENDITURES				
Water - SOS				
Salaries & Wages	24,088	1,591	22,497	7%
Employer Costs	4,045	-	4,045	0%
Payroll Taxes	1,888	22	1,866	1%
Other Employer Costs	870	-	870	0%
Pension Expense	4,690	-	4,690	0%
Clerical Services	150	-	150	0%
_				

Clerical Services	150	-	150	0%
Power	62,025	2,489	59,536	4%
Supplies	7,500	-	7,500	0%
Equipment Rental	3,000	-	3,000	0%
Maintenance/Repairs	30,000	4,912	25,088	16%
Chemicals	3,000	-	3,000	0%
Chemicals - T&O	3,000	-	3,000	0%
Dam Inspection Costs	65,000	-	65,000	0%
Miscellaneous	250	-	250	0%
Capital Improvement	280,000	-	280,000	0%
Admin Allocation	77,086	-	77,086	0%
Subtotal	566,592	9,014	557,578	2%
Water - WT				
Salaries & Wages	207,924	55,498	152,426	27%

Salaries & Wages	207,924	55,498	152,426	27%
Employer Costs	42,468	-	42,468	0%
Payroll Taxes	19,811	887	18,924	4%
Other Employer Costs	8,568	-	8,568	0%
Pension Expense	49,243	-	49,243	0%
Power	61,348	10,669	50,679	17%
Supplies	1,200	706	494	59%
Equipment Rental	600	-	600	0%
Maintenance/Repairs	70,000	53,295	16,705	76%
Chemicals	79,000	27,617	51,383	35%
Lab Tests	23,000	12,093	10,907	53%
Miscellaneous	4,800	-	4,800	0%
Interest Expense	23,580	200	23,380	1%

Admin Allocation	243,117	-	243,117	0%
Subtotal	834,659	160,965	673,694	19%
Water - WT & D				
Salaries & Wages	207,924	43,195	164,729	21%
Employer Costs	42,468	-	42,468	0%
Payroll Taxes	19,811	662	19,149	3%
Other Employer Costs	8,568	-	8,568	0%
Pension Expense	49,243	-	49,243	0%
Power	41,278	4,077	37,201	10%
Supplies	4,000	153	3,847	4%
Equipment Rental	2,400	1,697	703	71%
Road Paving	18,000	8,700	9,300	48%
Maintenance/Repairs	36,000	11,169	24,831	31%
Removal (Hazardous Waste)	16,000	-	16,000	0%
Water Meters/Boxes	45,000	-	45,000	0%
Miscellaneous	600	-	600	0%
Admin Allocation	199,633	-	199,633	0%
Subtotal	690,925	69,653	621,272	10%
Water Admin				
Salaries & Wages	138,940	90,966	47,974	65%
Employer Costs	20,220	27,054	(6,834)	134%
Payroll Taxes	9,432	4,164	5,268	44%
Other Employer Costs	4,176	14,033	(9,857)	336%
Pension Expense	23,122	80,302	(57,180)	347%
Tuition Reimbursement	810	00,302	(37,180) 810	0%
Clerical Services	9,000	-	9,000	0%
Recruitment	2,580	331	2,249	13%
Travel/Meetings	1,680	551	1,680	0%
Office Supplies	3,000	805	2,195	27%
Copy Machine Maintenance	120		120	0%
Insurance	11,500	14,778	(3,278)	129%
Telephones	22,000	5,702	16,298	26%
Memberships	5,395	0,702	5,395	0%
Legal	20,000	2,402	17,598	12%
Training/Safety	13,200	2,102	13,200	0%
Consulting	100,000	22,313	77,687	22%
CIA Ditch Operations	36,000	996	35,004	3%
Uniforms	4,800	3,015	1,785	63%
Building/Grounds Maint/Pest Cntr	2,100	130	1,970	6%
Vehicle Maint	21,000	2,449	18,551	12%
Vehicle Fuel	11,400	1,097	10,303	10%
Information System Maint	24,655	3,974	20,681	16%
Maintenance/Repairs	7,200	527	6,673	7%
Non-routine Maint/Repair	24,000	-	24,000	0%
Permits	30,300	-	30,300	0%
Tools	6,000	-	6,000	0%
Miscellaneous	5,500	-	5,500	0%
Conservation	13,260	187	13,073	1%
Sacto Water Authority	18,000	5,991	12,009	33%
CGWA/SE Area Water	13,980	-	13,980	0%
Admin Allocation	216,202	-	216,202	0%
Subtotal	819,572	281,216	538,356	34%
TOTAL COSTS	2,911,748	520,848	2,390,900	18%
SURPLUS / (DEFICIT)	2,778	441,817	(439,039)	15904%

#### RANCHO MURIETA CSD SEWER For the Three Months Ending Thursday, September 30, 2021 Fiscal Year 2021-2022

Description	Annual Budget	YTD Actual	YTD Budget (Over)/Under	% Completed
Sales Residential	1,479,998	278,885	1,201,113	19%
Sales Commercial	153,192	30,754	122,438	20%
Availability Charges	220	90	130	41%
Interest Income	2,500	-	2,500	0%
Reserve Interest Income	-	237	(237)	0%
Inspection Fees	4,175	-	4,175	0%
Late Charges	18,000	7,603	10,397	42%
Project Reimbursement	2,184	364	1,820	17%
Misc Income	-	148	(148)	0%
Capital Project Reserve from Fund Balance	347,000	-	347,000	0%
TOTAL REVENUE	2,007,269	318,081	1,689,188	16%
EXPENDITURES				
Sewer - SC	100.010			
Salaries & Wages	123,616	8,790	114,826	7%
Employer Costs	28,314	-	28,314	0%
Payroll Taxes	13,207	134	13,073	1%
Other Employer Costs	60	-	60	0%
Pension Expense	32,827	-	32,827	0%
Power	41,278	1,558	39,720	4%
Supplies	1,200 1,200	- 2,224	1,200	0% 185%
Equipment Rental			(1,024) 94,309	21%
Maintenance/Repairs Miscellaneous	120,000 600	25,691 270	94,309 330	21% 45%
Admin Allocation		270	126,500	43%
Admin Allocation	126,500	-	120,500	070
Subtotal	488,802	38,667	450,135	8%
Sewer - ST & D				
Salaries & Wages	163,361	57,928	105,433	35%
Employer Costs	31,377	-	31,377	0%
Payroll Taxes	16,320	887	15,433	5%
Other Employer Costs	7,068	-	7,068	0%
Pension Expense	40,565	-	40,565	0%
Power	17,634	11,046	6,588	63%
Supplies	6,000	1,724	4,276	29%
Equipment Rental	1,200	-	1,200	0%
Maintenance/Repairs	90,000	68,185	21,815	76%
Chemicals	54,000	12,731	41,269	24%
Lab Tests	15,000	3,148	11,852	21%
Removal (Hazardous Waste)	8,000	-	8,000	0%
Miscellaneous	500	-	500	0%
Admin Allocation	217,422	-	217,422	0%
Subtotal	668,447	155,649	512,798	23%
Sewer Admin				
Salaries & Wages	72,264	11,573	60,691	16%
Employer Costs	12,138	-	12,138	0%
Payroll Taxes	5,661	173	5,488	3%

Other Employer Costs	3,211	9,732	(6,521)	303%
Pension Expense	14,070	45,182	(31,112)	321%
Tuition Reimbursement	560	192	368	34%
Clerical Services	-	2,000	(2,000)	0%
Recruitment	2,400	66	2,334	3%
Travel/Meetings	1,200	-	1,200	0%
Office Supplies	3,000	1,279	1,721	43%
Copy Machine Maintenance	120	-	120	0%
Insurance	-	7,953	(7,953)	0%
Telephones	22,000	5,702	16,298	26%
Memberships	1,225	288	937	24%
Legal	12,000	5,073	6,927	42%
Training/Safety	15,000	-	15,000	0%
Consulting	30,000	8,040	21,960	27%
Uniforms	4,800	950	3,850	20%
Building/Grounds Maint/Pest Cntr	2,100	72	2,028	3%
Vehicle Maint	15,000	474	14,526	3%
Vehicle Fuel	24,000	1,097	22,903	5%
Information System Maint	9,617	1,654	7,963	17%
Maintenance/Repairs	24,000	57,077	(33,077)	238%
Non-routine Maint/Repair	15,000	3,776	11,224	25%
Permits	51,250	11,206	40,044	22%
Tools	3,600	37	3,563	1%
Miscellaneous	2,300	-	2,300	0%
Capital Improvement	347,000	-	347,000	0%
Admin Allocation	146,266	-	146,266	0%
Subtotal	839,782	173,596	666,186	21%
TOTAL COSTS	1,997,031	367,912	1,629,119	18%
SURPLUS / (DEFICIT)	10,238	(49,831)	60,069	(487%)

#### RANCHO MURIETA CSD DRAINAGE For the Three Months Ending Thursday, September 30, 2021 Fiscal Year 2021-2022

Description	Annual Budget	YTD Actual	YTD Budget (Over)/Under	% Completed
Sales Residential	170,380	29,706	140,674	17%
Sales Commercial	44,536	9,059	35,477	20%
Misc Income	-	13	(13)	0%
TOTAL REVENUE	214,916	38,778	176,138	18%
EXPENDITURES				
Drainage				
Salaries & Wages	104,783	7,203	97,580	7%
Employer Costs	17,592	-	17,592	0%
Payroll Taxes	8,207	242	7,965	3%
Other Employer Costs	3,528	1,562	1,966	44%
Pension Expense	20,403	20,537	(134)	101%
Insurance	-	1,373	(1,373)	0%
Legal	1,750	165	1,585	9%
Training/Safety	1,000	-	1,000	0%
Community Communications	8,000	-	8,000	0%
Consulting	15,750	-	15,750	0%
Uniforms	400	-	400	0%
Power	9,465	653	8,812	7%
Equipment Rental	3,000	-	3,000	0%
Maintenance/Repairs	2,250	-	2,250	0%
Chemicals	12,000	-	12,000	0%
Lab Tests	3,000	-	3,000	0%
Tools	1,600	-	1,600	0%
Drainage Improvements	1,700	-	1,700	0%
Admin Allocation	83,016	-	83,016	0%
Subtotal	297,444	31,735	265,709	11%
Transfers				
Transfer from Administration	82,107	-	82,107	0%
Subtotal	82,107	-	82,107	0%
TOTAL COSTS	297,023	38,778	258,245	13%
SURPLUS / (DEFICIT)	(82,107)	-	(171,677)	(4.28%)

#### RANCHO MURIETA CSD SOLID WASTE For the Three Months Ending Thursday, September 30, 2021 Fiscal Year 2021-2022

Description	Annual Budget	YTD Actual	YTD Budget (Over)/Under	% Completed
Sales Residential	984,986	161,478	823,508	16%
Interest Income	1,100	-	1,100	0%
Misc Income	-	85	(85)	0%
TOTAL REVENUE	986,086	161,563	824,523	16%
EXPENDITURES				
Solid Waste Other Employer Costs	-	742	(742)	0%
CWRS Contract Charges	878,876	-	878,876	0%
Insurance	-	636	(636)	0%
Miscellaneous	43,367	-	43,367	0%
Admin Allocation	39,531	-	39,531	0%
TOTAL COSTS	961,774	1,378	960,396	0%
SURPLUS / (DEFICIT)	24,312	160,185	(135,873)	659%

#### RANCHO MURIETA CSD SECURITY For the Three Months Ending Thursday, September 30, 2021 Fiscal Year 2021-2022

Description	Annual Budget	YTD Actual	YTD Budget (Over)/Under	% Completed
Sales Residential	1,296,743	300,952	995,791	23%
Sales Commercial	226,823	57,051	169,772	25%
Interest Income	1,200	07,001	1,200	0%
Fines/Rule Enforcement	2,100	350	1,750	17%
Late Charges	24,000	15,206	8,794	63%
Title Transfer Fees	5,400	3,050	2,350	56%
Security Gate Bar Code Income	7,800	1,750	6,050	22%
Misc Income	4,200	4,146	54	99%
Capital Project Reserve from Fund Balance	35,000	-	35,000	0%
TOTAL REVENUE	1,603,266	382,505	1,220,761	24%
EXPENDITURES				
Security - Gate				
Salaries & Wages	366,775	69,970	296,805	19%
Employer Costs	15,842	23,147	(7,305)	146%
Payroll Taxes	6,472	3,919	2,553	61%
Other Employer Costs	106,218	-	106,218	0%
Pension Expense	71,884	42,634	29,250	59%
Clerical Services	600	7,841	(7,241)	1307%
Recruitment	2,100	-	2,100	0%
Office Supplies	120	-	120	0%
Telephones	360	40	320	11%
Training/Safety	1,200	119	1,081	10%
Uniforms	1,000	-	1,000	0%
Equipment Repairs	3,600	1,434 231	2,166 3,369	40% 6%
Building/Grounds Maint/Pest Cntr Bar Codes	3,600 6,900	2,598	4,302	38%
Power	0,900 7,284	2,398	6,121	16%
Information System Maint	14,388	2,398	11,990	17%
Miscellaneous	-	4,091	(4,091)	0%
Admin Allocation	312,297	-	312,297	0%
Subtotal	920,640	159,585	761,055	17%
Security - Patrol				
Salaries & Wages	256,307	46,571	209,736	18%
Employer Costs	139,578	15,990	123,588	11%
Payroll Taxes	27,120	621	26,499	2%
Other Employer Costs	27,120	-	27,120	0%
Pension Expense	58,480	39,032	19,448	67%
Tuition Reimbursement	1,500	-	1,500	0%
Clerical Services	600	9,046	(8,446)	1508%
Recruitment	1,380	182	1,198	13%
Office Supplies	120	890	(770)	742%
Telephones	3,000	249	2,751	8%
Training/Safety	1,200	-	1,200	0%
Uniforms	1,500	-	1,500	0%
Equipment Repairs	1,200	-	1,200	0%
Building/Grounds Maint/Pest Cntr	4,200	188	4,012	4%
Vehicle Maint	9,000	1,010	7,990	11%

Vehicle Fuel	15,600	1,162	14,438	7%
Vehicle Lease	4,762	292	4,470	6%
Off Duty Sheriff	8,000	3,595	4,470	45%
Information System Maint	3,466	3,595 96	3,370	45%
Miscellaneous	5,400	90 28	(28)	3% 0%
	-	20	(28)	0%
Interest Expense Admin Allocation	- 290,555	- 22	(22) 290,555	0%
Admin Allocation	290,555	-	290,555	0%
Subtotal	854,688	118,974	735,714	14%
Security Admin				
Salaries & Wages	100,102	29,831	70,271	30%
Employer Costs	40,302	1,627	38,675	4%
Payroll Taxes	7,221	1,127	6,094	16%
Other Employer Costs	9,305	11,890	(2,585)	128%
Pension Expense	19,020	-	19,020	0%
Clerical Services		15,457	(15,457)	0%
Recruitment	_	204	(10,407) (204)	0%
Travel/Meetings	1,000	132	868	13%
Office Supplies	6,000	-	6,000	0%
Insurance		10,207	(10,207)	0%
Telephones	420	98	322	23%
Legal	4,800	19,590	(14,790)	408%
Training/Safety	1,200	-	1,200	0%
Equipment Maint	3,000	29	2,971	1%
Consulting	25,000	26,570	(1,570)	106%
Uniforms	600	398	202	66%
Information System Maint	600	65	535	11%
Miscellaneous	1,200	-	1,200	0%
Capital Improvement	35,000	-	35,000	0%
Admin Allocation	112,664	-	112,664	0%
Subtotal	367,434	117,225	250,209	32%
Transfers				
Transfer from Administration	452,516	-	(1,570)	106.28%
Subtotal	452,516		(1,570)	0%
Subtotal	432,310	-	(1,570)	070
TOTAL COSTS	2,142,762	395,784	1,746,978	18%
SURPLUS / (DEFICIT)	(86,980)	(13,279)	(527,787)	15%